1	Souhegan Cooperative School Board
2	Wednesday, January 13th, 2021
3	Meeting Minutes- Approved 02 15 2021
4	Attendees via Zoom:
5 6 7	Administrative Team: Adam Steel- Superintendent of Schools, Christine Landwehrle- Assistant Superintendent, Michele Croteau- SAU #39 Business Administrator, Meg Beauchamp- Director of Student Services, Mike Berry- SHS Principal, Roger Preston- Director of Facilities.
8 9	Souhegan Cooperative School Board: Chair- Pim Grondstra, Vice Chair- Amy Facey, Secretary-Stephanie Grund, Steve Coughlan, George Torres, John Glover and Laura Taylor.
10	Board Minutes: Danae A. Marotta
11 12 13	Public: Isabella VanBibber, 83 B Christian Hill Road, Amherst NH, Kelly Schmidt, 11 Patricia Lane, Amherst NH, Stephanie Wales, 89A Seaverns Bridge Road, Amherst NH, and Tony LaBranche, 62 Merrimack Road, Amherst, NH.
14	I. Souhegan Cooperative School Board Chair Opening
15 16	Chairman of the Souhegan Cooperative School Board, Mr. Pim Grondstra, called the meeting and Public Hearing to order at 6:00PM.
17 18	Today, we will be conducting a school board meeting of the Souhegan Cooperative School Board.
19 20 21	Before we get started, I'll read through a checklist to ensure that the meeting that we are holding is in compliance with the Right-to-Know Law.
22 23 24 25 26 27 28	As Chairperson of the Souhegan Coop. Board, I find that due to the state of emergency declared by the Governor as a result of the Covid-19 pandemic, and in accordance with the Governor's Emergency Order Number #12, pursuant to Executive Order 2020-04 and its extensions, this public body is authorized to meet electronically. Please note that there is no physical location to observe and listen contemporaneously to this meeting which was authorized pursuant to the Governor's Emergency Order.
29 30	In accordance with the Emergency Order, I am confirming that:
31 32 33 34 35 36 37 38	1. We are providing public access to the meeting by telephone, with additional access possible by video and other electronic means. We are utilizing Zoom for this electronic meeting. All members of the committee and selected legislative staff have the ability to communicate contemporaneously in this meeting through this platform. And the public has access to contemporaneously watch and or listen to the meeting on Zoom and via phone by following the directions and links provided on our website: <a href="www.sau39.org">www.sau39.org</a> .
39	2. We have provided public notice of the necessary information for accessing the meeting.

3. We are providing a mechanism for the public to alert the public body during the meeting if there are problems with access. If anyone has a problem, please email <a href="mailto:awallace@sau39.org">awallace@sau39.org</a>.

4. In the event the public is unable to access the meeting will be adjourned and rescheduled.

5. Please note that all votes taken during this meeting shall be done by roll call vote.

6. Finally, let's start the meeting by taking a roll call attendance. When each member states their presence please also state where they are and if anyone else is in the room with you during this meeting, which is required under the Right-to-Know Law.

 Roll Call: Coughlan- Home and alone, Torres- Home and alone, Facey- Home and alone, Taylor-Home and alone, Grund- Home and alone, Glover- Home and alone, and Grondstra- Home and alone.

II. Public Hearing

Chairman Grondstra noted that the following members at from Amherst, Mr. Steve Coughlan, Mr. John Glover, Ms. Laura Taylor, Ms. Amy Facey and Ms. Stephanie Grund. He and Mr. George Torres are from Mont Vernon, NH.

The administrators that are in attendance are Superintendent, Mr. Adam Steel, Assistant Superintendent, Ms. Christine Landwehrle, SAU #39 Business Administrator, Ms. Michele Croteau and Souhegan High School Principal, Mr. Mike Berry.

To say that this year has been out of the ordinary would be an understatement. There have been many challenges in all aspects of running a high school that prides itself in being one of the best in the state. Adam Steel and his staff, and Mike Berry and his staff, including the faculty at the high school have done a phenomenal job keeping the school moving forward in a positive manner. Those folks as well as the Souhegan Cooperative School Board strive to ensure that when our students leave Souhegan, they are prepared to successfully navigate the next step in their lives. In a nutshell, that's our top objective; the reason why we're all here.

As you'll see in the presentation, the proposed budget and warrant articles support our objective, allowing for changes to streamline the administration in order to strengthen our programs, and leading towards the implementation of individualized education plans for every student.

Each section of the budget was reviewed in detail by a high school administrator responsible for that portion of the budget, a member of the Souhegan Advisory Finance Committee, a SCSB member and SAU #39 Business Administrator, Ms. Michele Croteau. There were multiple meetings between the SAFC, SCSB and the Administration to ensure that all questions were answered. SCSB Member Ms. Stephanie Grund will be presenting the financial portion of this presentation later on in the Public Hearing.

As previously mentioned, we want all Souhegan students prepared for whatever their next step is

after high school. Here we show the characteristics of what a student should be when they

88 graduate. A Knowledge Constructor, an Effective Communicator, a Critical Thinker, an Engaged

Learner, a Skilled Collaborator and a Confident Global Citizen.

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91 Mr. Grondstra noted the outstanding success our Seniors have had academically.

92 Scores increased substantially from when they took the PSATs in the fall of their junior year to

when they took their SATs one year later. The SAT's are typically taken in the Spring of a

student's junior year, however, due to the pandemic, the SATs were taken this past fall.

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The percentages next to each average score shows the percent of students who scored at or above the benchmark for college readiness in that discipline.

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{Benchmarks for PSAT - Reading (460), Math (510)
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100 *for SAT – Reading (480), Math (530)*}

101 [State: 69% Reading; 44% Math]

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104 105 As shown in the bottom table, we have been seeing a steady increase in the percentage of students scoring a 3, 4 or a 5 over the last four years on their AP exams. This past year was especially impressive given that the students had to take the tests as 45-minute, web-based free response exams due to the pandemic.

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This slide shows the participation in our athletics programs this past fall. About 35% of the students participated on a total of 8 teams. The level of participation and their success is a great testament to the students' resilience during the beginning of a very abnormal school year. It also shows the effort that the school made to improve the student experience, providing outlets during this time.

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III. FY' 22 Operating Budget

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This is a summary of the budget and warrant articles.

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They want to pass a budget that supports their strategic objectives, a leadership restructure plan, and school facility improvements, such as an upgraded, secure, front entrance and new lockers in the locker rooms. There is a warrant article to continue support of the 20-year capital

maintenance plan and a warrant article to build up funds to replace the turf field in five years.

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Mr. Grondstra showed a comparison of the current FY'21 budget and capital maintenance reserve to the proposed FY22 budget, the capital maintenance reserve, and the turf field

replacement.

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Warrant Article #2 Operating Budget

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<u>"Article 2.</u>

"Shall the Souhegan Cooperative School District raise and appropriate as an operating
budget, not including appropriations by special warrant articles and other appropriations

voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling nineteen million seven hundred seventy-two one hundred three dollars (\$19,772,103)? Should this article be defeated, the default budget shall be nineteen million three hundred ninety-six thousand three hundred thirty-four dollars (\$19,396,334) which is the same as last year, with certain adjustments required by previous action of the Souhegan Cooperative School District or by law: or the governing body may hold one special meeting, in accordance with RSA 40: 13, X and XVI, to take up the issue of a revised operating budget only?" 

Majority vote required."

Chairman Grondstra noted that Souhegan Cooperative School Board Member, Ms. Stephanie Grund, will be presenting the FY' 22 Operating Budget information.

Ms. Grund mentioned that this year has been a challenge for all of us. There are many things to consider when preparing a budget. The driving factor should be that it ties back to the Strategic Vision for the school and the students.

Our goals include aligning our administration with current and future structures within education and our school, working on strengthening our math program outcomes, and continuing to work toward individualized education plans for each student.

This is a summary of the Budget we are proposing to the voters tonight. You can see that there is a \$1,095,594 increase in the FY' 22 Budget from the current year budget. We will discuss the drivers for this increase in the next slides.

Three general categories that are increasing the budget are the New Hampshire Retirement System rate increases, Health Insurance rate increases, the PPC Agreement as well as Administrative salary increases.

The NH Retirement System rates are set by the State every two years. This year, the rates caused a significant increase to the benefits section in all budget categories. The impact to the bottom line is an increase of \$307,940 to the budget. This is not a rate we can control as the rate is set for us. Another general impact to the benefits section of the budget is the 6.3% Maximum Guaranteed Rate increase set by the health insurance company. This rate changed caused a \$49,555 increase to the benefit costs across all budget categories. Finally, we are in the second year of a four-year contract with the PPC. The contract was approved by voters last year and increases the current year budget by \$206,626.

### Administration

The increase in Administration costs include the increases in the NH Retirement System and Health care rates as well as salary increases for Administrators. Included in the Administration Budget are the Guidance Department expenses. We would like to thank these individuals for the extra efforts they have put forward this year to work with our students. The guidance counselors, school social worker, and the school psychologist are working directly with students and providing outreach support daily to help our students and faculty.

We are fortunate to already have an advisory system in place at Souhegan High School. All teachers, staff, and administrators participate in an advisory. This year, advisors are meeting not just as a group, but also with individual students to check in on how they are doing during this school year.

On July 1, 2020, Mr. Mike Berry became the principal of Souhegan High School. He has hit the ground running by meeting with teachers, staff, administrators, students, and parents. He is evaluating our administrative and teaching structures to make them effective and efficient and to align with our Strategic Vision of educating students. Principal Berry is evaluating changes to ensure the safety and education of students comes first.

#### • Athletics

When looking at Athletics this is a fairly consistent budget with prior years. The increase is mainly due to the New Hampshire Retirement System increase and an increase in the NHIAA fees. If you remove these increases, the budget would show a decrease of approximately \$10k.

#### • Curriculum

Curriculum is the largest cost category in our budget.

I would like to take a moment and thank our teachers for working hard and going above and beyond this year. It is a strange and difficult year for our teachers and students. Our teachers have to teach dual modality; meaning that they teach both remote and in-person students at the same time. This is different than what the other schools in our SAU chose. We have teachers who specialize in their field and are qualified to teach AP and Dual Enrollment courses. Because of this, we do not have the ability to have teachers teach remote or in-person students only. The teachers have to re-in vision what it means to teach. They have to re-evaluate the projects, teaching methods, and classroom lab experiments.

The Superintendent and Assistant Superintendent have said that they want to ensure a year of growth for every student. There has been a lot of professional development and technology purchases this year to help our teachers learn on-line teaching methods and student engagement processes. There is very close tracking of our expenses by the Business Administrator to ensure we are staying within our budget. We are planning for our teachers and students to be back in the classroom next fall so we can continue working closely with our students inside the school building.

The cost drivers for this budget category are the general budget drivers mentioned earlier regarding the NH Retirement System, Health care rates, and the PPC agreement. When we were reviewing the budget, there were two teacher positions that were still in the budget that were removed because of retirements from last year. Also, we have made conscious choices to continue teaching a variety of courses at Souhegan. Some AP and Dual Enrollment classes might have smaller class sizes, but we feel it is important to continue offering these courses to provide our students with a rigorous curriculum. This is one way we continue to address our higher achieving students.

As we review our AP and DE classes, we notice an increase in the number of students who are signing up for the classes as they see benefits of receiving college credit prior to when they enter universities after they graduate from Souhegan. This leads to another driver in this category which is cost the of professional development. We encourage our teachers to continue their education in order for us to offer more AP and Dual Enrollment Classes, as well as to ensure we work toward our strategic vision of individualized education plans.

### • Facilities

We have had a new hire this past year in the SAU with Facilities Director Mr. Roger Preston. Mr. Preston has performed a deep review of our school buildings, HVAC, and mechanical systems. Many areas required maintenance and repairs which have been addressed over this past year and in this proposed budget. Mr. Preston, the Business Administrator, and the high school administrators have developed a long-term maintenance plan for our facilities which will be discussed fully later this evening during the special warrant article presentation.

A significant area that the Facility Director has addressed over this past year is the HVAC system at the high school. Repairs have been made to the front-end control system that were voted on by the school board at the end of last fiscal year. During the school year, the unit ventilators in the classrooms have been repaired giving us a few more years to address the need for a new HVAC system. Because of the work performed, we are looking at extending the life of our current system for another 3-5 years.

Two items adding to the increase in the Facility's Budget are the costs for locker replacement and the added costs for creating a more secure entrance to our school by visitors.

The Boys Locker Room is in desperate need of new lockers. These are the original lockers when the school was built, and they are in disrepair. This budget includes \$75,000 to repair both the Boys and Girls locker rooms to ensure we are in compliance with Title IX. Mr. Preston is looking at different ways to repair both locker rooms to stay within the budget.

The secure entrance to the school has been discussed for many years now. The discussions have included students, staff, administration, and Community Council. The report prepared by Community Council and reviewed by the School Board aligns with the need to review who has access to our school building. Currently, the visitor entrance allows anyone to walk in and have immediate access to the hallways, students, and staff. The new entrance would have a locked vestibule where visitors would have to present who they are and why or who they are there to visit before they walk into the school. The Souhegan 2.0 committee reviewed different ideas to restructure the entrance and choose this method to keep costs down, but to address a need at the school. The estimated costs for this entrance are \$250,000 which has been added to the facility budget.

• Special Education

Special Education budget has an increase of \$351,733. This budget is built by reviewing our student population that have IEP and 504 plans. These are plans that define what supports and services the student will receive through the school. The Special Education budget is built on these requirements. It develops how many special education teachers, paraprofessionals, nurses, and other support staff might be needed, as well as required Occupational, Physical, and Speech Therapies. Based on the known students in the high school or those matriculating from 8<sup>th</sup> grade into the high school, our budget has increased.

I would like to discuss that this budget could be higher. Our school district has taken the approach to do what we can to support our students "in-house" rather than pay tuition and send them to another school. We have done this because it saves us money and we feel it is better to provide an education in our school and support the families. The cost of sending a student out of district includes tuition and daily transportation. Tuition can be anywhere from \$75,000 - \$150,000 and much more, depending on the need of the student and the type of specialized school required. Also, daily transportation costs are approximately \$230/day. If we keep our students in house, we can show a cost savings of approximately \$120,000/student.

This choice does make a difference in our cost per pupil. Our CPP will be higher because tuition costs are deducted from all costs to calculate Cost Per pupil. Not being able to deduct tuition makes us have to include all of the other personnel costs in the calculation causing the cost per pupil to be higher. However, the actual cash outlay for these costs is lower and better for the taxpayer. We will discuss Cost per pupil later in the presentation.

# • Food Service and Transportation

The Food Service budget is a decrease of \$26,720. Our Food Service Director, Mr. John Lash and Kitchen Manager at the high school have done a superb job in keeping costs low and quality up. We are fortunate to have a kitchen staff that is trained to cook with raw ingredients. Many school districts do not use raw chicken and beef to cook food for the students as additional training is required. Our staff is trained, and Mr. Lash has worked with our vendors to provide as much fresh produce and meat at low cost.

This year is the last year of our bus contract with Butler Bus. The SAU #39 Business Administrator, Ms. Michele Croteau, prepared and presented an RFP for vendors to present proposals to our SAU. Through Ms. Croteau's negotiating skills, she has been able to secure a bus contract with Butler Bus. The new contract and the apportionment to Souhegan high school lowers the budget by \$33,000.

The offset to the decrease in regular transportation is an increase in Special Education Transportation of \$70,000. This is due to the purchase of two vehicles to be used for Special Education transportation of students to required programs. The current vehicle owned for Special Education purposes have been retired due to age and mileage. Purchasing these vehicles was compared to the cost of paying our outside vendor and found to be more economical than the daily rate to the vendor.

Technology

The technology staff has done an amazing job this year with remote learning and 1:1 laptop distribution for all students. When teachers were struggling with including all students in remote and in-person learning, a variety of strategies were implemented. We appreciate all of the hard work and creativity they have put forth this year.

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The 1:1 laptops for students allowed for as smooth of a transition as possible to remote learning. The decrease to this budget is \$10,946.

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## • Enrollment

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As you can see our enrollment has flattened for the next few year. We know what the current AMS enrollment is and we can predict what the next few years would look like.

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# • Cost Per Pupil

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Cost per pupil is a calculation that is defined by the State of New Hampshire. It's a hot topic at most school districts. The calculation is strictly defined and hard to compare.

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- 333 Total Costs
- 334 Less: Food Service Revenue
- 335 Less: Transportation (Regular and Special Ed Programs)
- Less: Tuition paid to other schools (CTE and Special Ed Programs)
- 337 Less: Certain Replacement Equipment
- 338 Less: Summer Programs

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The Cost Per Pupil calculations are:

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- 342 FY20 Actual \$21,446
- 343 FY20 Projected \$21,914
- 344 FY22 Projected \$23,429

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If you want to compare to other schools, you need to remember that CPP does not equate to an "all in" expense approach. One school chooses to pay high tuition costs for their special education students and they can remove the tuition and transportation costs from their calculation. We made a conscious choice to keep our students in-house. The costs are lower, and therefore the cost to the taxpayer is lower. However, the CPP calculation is higher. Please be careful if you compare our costs to other school districts.

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We all have our "eyes" on the enrollment numbers going forward. We will always be evaluating our staffing and course offerings as enrollment changes.

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# • Default Budget Calculation

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This is the walk-through from the FY21 budget to the FY22 Default budget. You can see the drivers of the increases, again, being NH Retirement System, PPC Agreement, Special Education

costs, and health insurance rate increases. Because these are contractual agreements, they are included in the default budget calculation.

The increase in Special Education Transportation is due to the purchase of two vehicles as discussed previously.

There are additional increases in the grant funds which are costs we must budget for but are typically covered by revenue received for these costs. We must budget for all costs that are spent even if, we believe, it will be covered by revenue.

There is a small increase in the apportionment from the SAU. All SAU costs are budgeted for and apportioned by student population to each school district. We do have a say in these costs through review of the SAU budget during October and November when representatives from each school board, each ways & means or budget committee, and representatives from the public are able to review all costs. This budget is then given a public hearing in November and voted on by all of the school boards for approval.

You can see the decreases of Food Services and Regular Transportation that were discussed earlier.

Finally, we need to remove the warrant article from last year as it was in the beginning number used at the top of the page.

This gives us our default budget calculation of \$19,396,334.

### Budget Calculation

To walk from the Default Budget to the Budget Calculation, the driving expenses are the locker rooms and main entrance costs of \$75,000 and \$250,000, respectively. There are additional maintenance costs of approximately \$98,000 that are added to the budget to ensure our buildings are adequately maintained. Many of the other costs added together show a reduction of \$61,292 to the budget. With all of these increases and decreases added to the default budget, we end up with a budget for FY'22 of \$19,772,103.

Ms. Amy Facey, Souhegan Cooperative School Board Vice-Chair, will now present Warrant Article #3. Capital Maintenance Plan.

Warrant Article #3 Capital Maintenance Plan

# **Article 3.**

"Shall the Souhegan Cooperative School District raise and appropriate the sum of one hundred sixty-three thousand dollars (\$163,000) to be added to the Souhegan School Maintenance Expendable Trust Fund previously established in March 2005?" Majority vote required"

 Last year, both the Amherst and Souhegan school districts introduced a plan to annually set aside funds for capital maintenance projects identified for completion over the next 20 years. The 2 districts each agreed to collectively set aside annually approximately \$650K, to provide a consistent tax impact for the citizens of Amherst.

This is the second year of implementing this plan and the SCSD is requesting \$163,000 be added to the Expendable Trust Fund (ETF) to continue to fund the maintenance plan. There is approximately \$250,000 of work identified to be completed in FY22, highlighted in orange, including pavement refurbishment, stadium seating, replacement of some air conditioning units, emergency lighting battery replacements, smoke and fire detector replacements, brick repointing on the exterior of the building, and some roof work.

Projects scheduled over the next 5 years are estimated at \$430k. The plan is to continue to contribute to this fund to provide sufficient funds for the identified projects.

Warrant Article #4 Turf Field Replacement

# Article 4.

"Shall the Souhegan Cooperative School District raise and appropriate the sum of up to eighty-five thousand dollars (\$85,000) to be added to the Souhegan Recreation Revolving Fund previously established in March 2016. This sum to come from the June 30, 2021 Unassigned Fund Balance available for transfer on July 1, 2021. No amount to be raised from new taxation." Majority vote required

This is the first year we are looking to appropriate funds for the replacement of the turf field at Souhegan High School.

The Turf Field was installed in 2016 and was funded from a private donation, and a subsequent fundraising campaign managed by the Amherst Community Foundation. It was understood at the time that the field would need to be replaced in about 10 years at an estimated cost of \$800,000. The original plan was to rent the field to outside organizations and use that revenue for the replacement.

Unfortunately, turf fields have become more common in our area and we do not anticipate being able to save the required funds for replacement from rental fees. In addition, cancellations of private club tournaments and practices due to the recent pandemic have exacerbated this problem. Currently there is approximately \$60,000 in the Revolving Fund, which has been generated by field rentals. The Recreation Department is responsible for managing this revenue and reimburses SHS at a rate of 85% of that revenue. Only the revenue generated from turf rentals go into the turf fund. Revenue collected from other field rentals are placed in the general fund.

The good news is that the replacement cost has decreased significantly from the original quote of \$800,000, and we currently have 2 bids for \$340,000 and \$500-550,000 for an anticipated replacement in 5 years. The field is currently in great shape and continues to be maintained exceptionally well. The plan to fund the replacement is to contribute annually to the Revolving

- 451 Fund starting with \$85,000 this year from the Unassigned Fund Balance. This means that these
- 452 funds will only be appropriated should there be available unassigned funds at the end of the
- 453 fiscal year. We will continue to request annual contributions until we have sufficient funds to
- 454 replace the field, making adjustments based on Final Costs and Fund Balance.

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456 Ms. Facey turned the presentation over to Chairman Grondstra.

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- Mr. Grondstra noted the Budget Summary slide and asked Mr. Joel Gordon, Chair of the
- 459 Souhegan Advisory Finance Committee for his comments.

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He noted that he will read an email previously sent from Mr. Gordon.

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- The SAFC has voted to recommend the budget as approved by the Souhegan Cooperative School
- Board by a vote of 5 in favor 1 opposed. Funding for the Turf Field from the Unassigned Fund
- Balance in the amount of \$85,000, Article #4, 6 in favor 0 opposed. The Capital Maintenance
- Plan, School Maintenance Expendable Trust Fund, Article #3, 6 in favor 0 opposed.

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468 Mr. Grondstra thanked the SAFC for all of their work.

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470 IV. Public Comment

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472 Ms. Isabella VanBibber, 83 B Christian Hill Road, Amherst NH, inquired about the budget goal of "implement School Leadership restructure plan".

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- Principal Berry replied that it is intended for the administration to look at the leadership
- structure. They are going to have one Dean of Faculty moving forward with "Domain Leaders"
- 477 that can work with their teachers directly. They are clarifying the responsibilities and job
- 478 descriptions.

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480 Mr. Grondstra commented that there is another question in the queue.

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Ms. Kelly Schmidt, 11 Patricia Lane, Amherst NH, questioned the financing of the intended work of fixing the Locker Rooms and the Main Entrance.

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485 Mr. Grondstra replied that they are part of the Operating Budget for FY 22.

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- 487 Ms. Lisa Eastland, 19 River Road, Amherst NH, commented that the Turf Field replacement was
- 488 meant to be no cost to the taxpayers. She then asked if it does not pass this year and the long-
- 489 range plan.

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- Mr. Grondstra replied if the warrant article does not get passed then it could be a bond. He
- 492 explained that they are trying to keep a level tax rate.

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- Ms. Stephanie Wales, 89A Seaverns Bridge Road, Amherst NH, inquired about the PSAT and
- SAT results and if they are same cohort of students.

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497 498	Mr. Grondstra replied, yes, they are the same cohort of students.
499 500	Ms. Wales remarked that although she is pleased with the improvement, they still have 1/3 of students taking the SAT that are not meeting benchmark.
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502	Mr. Tony LaBranche, 62 Merrimack Road, Amherst, NH, asked for clarification in the security
503	enhancements.
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505	Principal Berry replied that they are looking at the Front Entrance and securing that space.
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507	Ms. Grund added that the front set of doors would be in the locked vestibule area.
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509	Mr. Grondstra thanked the public for attending and participating.
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511 512	V. Public Hearing Adjourned
513	Mr. Grondstra adjourned the meeting at 7:23PM.
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