# **BUDGET** ASSUMPTIONS

Souhegan Cooperative School District FY17 Budget

# **BUDGETING PROCESS**

Continue to use zero based budgeting: Examples:

-Staffing is based on student enrollment projections, as are materials, texts, testing. Each staff members actual salary and benefits are individually calculated for the budget.

-Transportation calculated each year on routing requirements, contracted pricing.

-Special education requirements are based on actual students coming into our system with consideration to actual students leaving our system.

#### REVENUES

#### • FEDERAL, STATE GRANTS

- Title Grants Slight Increase
- IDEA Flat
- STATE AID
  - FY16 Amounts will be used for planning: Amherst - \$1,346,243 Mont Vernon - \$480,290
- Catastrophic / Medicaid (Special Education)
  - Projection will be based on current year projected expenditures
  - Cat Aid will be paid out at an approximate rate of 75%

#### REVENUES

#### • Unassigned Fund Balance

- District will attempt to curtail expenses whenever possible in order to return funds to relieve tax burden
- Estimate at 1% of budget until December 31 Projections are available

#### Student Fees - No Change

- Athletic Fees \$400 Family Cap
- Parking Fees \$100

#### ENROLLMENTS

Tied to supplies, materials, educational initiatives and staffing

FY16 Budgeted	815
FY16 Actual	828

FY17 Projection

813



# STUDENT LOAD

#### **Based on Coalition Common Principles**

- Personalization Teaching and learning should be personalized to the maximum feasible extent. Efforts should be directed toward a goal that no teacher have direct responsibility for more than 80 students.
- Currently, teachers have direct responsibility for 80-90 students not including advisory.
  - Teachers: 4.3 Classes per Teacher
  - Curriculum Coordinators: 4.0 Classes per Teacher
- 8 12 Students per Advisory
- Total goal of 88 to 90 Students per Teacher

# CLASS SIZE/STUDENT LOAD

			Avg.	Avg.				
	# of	# of	Class	Class		# of	# of AP	Recommend
	Teachers -	Teachers -	Size -	Size -	Grad	Course	Course	for College
Department	FY15	FY16	FY15	FY16	Reqmts	Sections	Sections	Acceptance
English	11.0	10.8	21.1	20.7	4	43.34	4	4
Social Studies	11.0	12.2	22.6	19.2	3	47	5	3-4
Math	11.5	11.4	18.1	18.6	3	45.67	7	3-4
Science	12.5	12.5	20.2	19.9	3	52.34	5	3-4
Foreign language	8.7	7.5	16.7	18.9	0	32	3	2-3
Buisness	1.0	1.1	19.0	15.6	0	5.67	0	
Technology	1.0	2.1	25.0	17.4	0.5	7.67	0	
Arts	3.5	3.0	19.7	20.7	0.5	13	1	1
Health/Wellness/								
Life Skills	4.0	4.5	20.0	20.8	1.5	18.34	0	



#### STAFFING CONSIDERATIONS

• Administrators:

Students

Faculty/Staff

Curriculum

**Public Relations** 

Resource Management



# STAFFING CONSIDERATIONS

• Regular Education

- Special Education:
  - Inclusion/Heterogeneity
  - Division 1 Team assignments, Case Management, Specialized Instruction
  - Division 2 Case Management, Specialized Instruction
  - Transitions and ASSIST Services
  - New College/Career Readiness Standards
- School Counselors/School Psychologists



# STAFFING CONSIDERATIONS

• Support Staff:

- Para-educators
  - IEP and Program Support
  - Participate as advisors, CFG coaches, senior project mentors, and various committees
- Administrative Assistants
- Facilities Staff
- Nutritional Services



#### STAFFING COSTS

Benefits:

- Health Care Assuming a 6.5% increase for FY17
- NH Retirement for Non Certified Staff
   FY17 rate will remain at 11.17%
- NH Retirement for Certified Staff -FY17 rate will remain at 15.67%

#### HEALTH INSURANCE COST CONTAINMENT

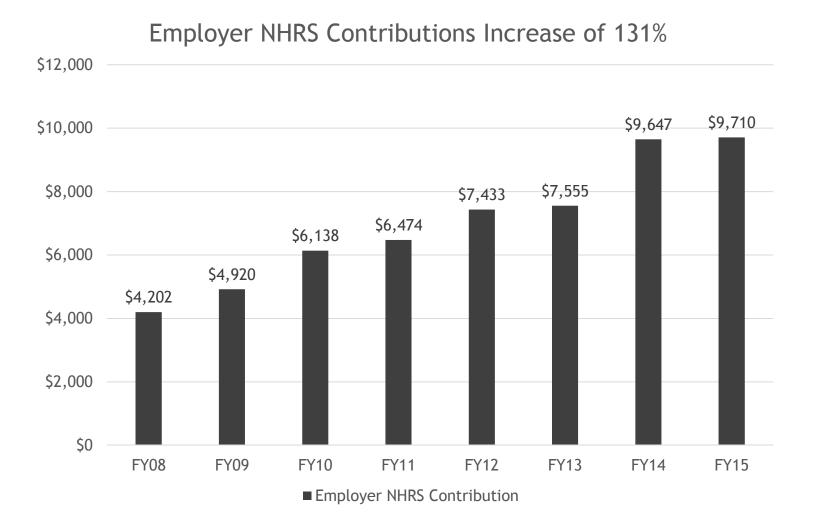
• Expensive JY Plan eliminated Rx Benefit reduced
 •Dental Benefit reduced Access to POS Plan frozen •High Deductible/HSA Plan introduced Smart Saver Program introduced Wellness Program implemented



#### HISTORICAL COST OF HEALTH INSURANCE PREMIUMS

Cost of POS Family Health Insurance \$30,000 \$25,224 \$24,443 \$23,827 \$25,000 \$22,885 \$21,329 \$20,484 \$20,000 \$17,185 \$16,831 \$15,986 \$15,000 \$10,000 \$5,000 \$0 FY08 FY09 FY12 FY10 **FY11** FY13 FY14 FY15 FY16 ■ 49% Increase Over 8 Year Period

#### HISTORICAL COST OF NHRS CONTRIBUTIONS



#### SUMMARY OF COMBINED BENEFIT COSTS

- FY16 Budgeted Cost of NH Retirement & Health Insurance \$2.7 million
  - o 15.3% of budget
- FY07 Budgeted Cost of NH Retirement & Health Insurance -
  - •\$1.5 million
  - o 9% of budget



# This Represents a Total of an **80% Increase** in Health & Retirement Costs over 8 Years.

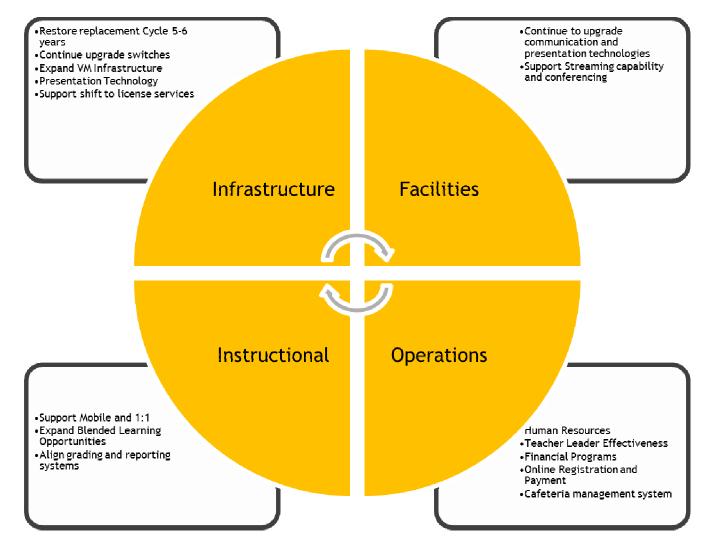


#### STAFFING COSTS

- Contracts for FY17
  - New Agreement negotiated for teachers and support staff - 0% COLA
  - Administrative staff: Principal, 3 Deans, 2 Directors
- New Hires/Reductions in Teaching Staff
  - Teachers at Average Salary (\$68,576)



#### TECHNOLOGY





#### OPERATIONS

#### June Boston-Worcester-Manchester ECI (Employment Cost Index)

3.0% annual increase

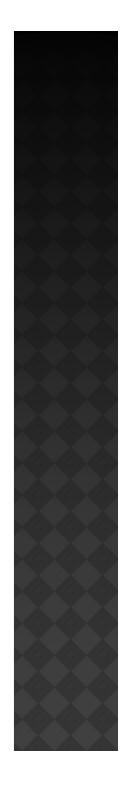
#### August Northeast CPI-U (Consumer Price Index - Urban)

- -.1% annual increase
- 1.7% annual increase less food & energy



# **OPERATIONS**

- Building and Grounds
  - FY16 Items Completed:
    - Replaced Stadium Field track
    - Automated Stadium and Back field irrigation systems.
    - Replaced Grounds Tractor and attachments.
    - Design work being initiated on the Science and Engineering Classrooms renovations.



# **OPERATIONS**

- FY17 Budget Items:
  - Masonry and expansion joint repair, replacement and expansion. (Gale Report)
  - Replace 2008 field mower.
  - Replace 2004 Toro workman cart.
  - Retread interior and exterior stairway trends to locker rooms
  - ✤ Continuing Future Items:
    - Repaving Program Phase I Annex.
    - Implement Science and Engineering Classroom renovations.
    - Convert two Pod areas to classrooms.
    - Community Gardens with irrigation





Utilities

- FY17 Budget
  Natural Gas: -12%
  - Electricity: -3%



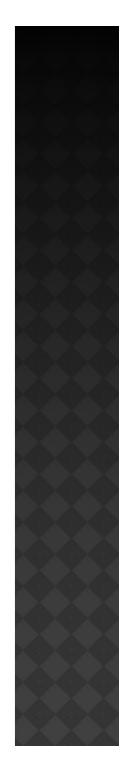


#### Transportation

- FY16 5 Year Contract to Butler Bussing
  - Smaller busses for fleet replacements
  - Additional busses for athletic/field trips
  - Ability to change contracted days for hours based calendar
  - 27% Increase

#### ● Food Service -

- Operating close to break even other than capital equipment
- Expanding catering services
- Replacement and new equipment costs
- New USDA regulations compliance costs



#### INITIATIVES -

- Program Of Studies
  - Ongoing Text/Resource Purchase to Support Alignment of Pedagogy and Instructional Materials to New Standards
  - Summer Institute Humanities, Science/Math (STEM), Arts
  - Explore the Expansion of AP Programming
  - Research/Implementation of STEM Initiative
  - Research/Implementation Extended Learning Opportunities



#### INITIATIVES

#### • Program Review

- Grading and Assessment
- Data analysis plan
- Schedule analysis



# CURRENT CAPITAL FINANCING

Bond Repayments	Principal	Interest	Total
FY14		\$33,524	\$33,524
FY15	\$160,000	\$54,223	\$214,223
FY16	\$155,000	\$46,190	\$201,190
FY17	\$155,000	\$37,898	\$192,898
FY18	\$155,000	\$29,218	\$184,218
FY19	\$155,000	\$25,538	\$175,538
FY20	\$155,000	\$12,245	\$167,245
FY21	\$155,000	\$4,146	\$159,146



#### EXPENDABLE TRUSTS

# •Facility Maintenance \$109,098

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• Special Education \$291,509

# BUDGET CALENDAR

Action	Date
Board/Administration Discussion of Budget Assumptions	Oct 1, 2015
Draft 1 Presentation	Nov 10, 2015
School Board/AFC Review of Budget	Nov 10 - Nov 30
Budget Revisions Presentation	Dec 3, 2015
Final Draft/Preparation for Public Hearing	Jan 6/11, 2016
Public Hearing for Budget	Jan 13, 2016
Deliberative Session	Feb 1, 2016
District Voting	Mar 8, 2016

# OTHER ASSUMPTIONS

#### School Board directives for consideration:

Impact of decreases of 3%, 4%, 5%

